





DEAR POLICYMAKER

With profound respect and a shared vision for educational upliftment, I am eager to highlight that we can achieve the goals of NIPUN Bharat Mission within 2025, two years ahead of the 2026/27 deadline. This will help Uttar Pradesh lead India, and pave the way for a bright future for generations of children.

The matter deserves highest attention. Even after a mammoth effort in the last three years, just 24% of the schools of UP are NIPUN in the most recent NAT examination, whose results were announced in February 2024. We must do something different.

We would like to freely offer the groundbreaking pedagogy, Accelerating Learning for All (ALfA). This fast and holistic program allows children to become both literate and numerate in just 45 days, while integrating a holistic education of 21st-century skills such as collaboration, communication, critical thinking and creativity as per NEP2020.

The Ministry of Education invited us to take up Shamli District in August 2022. This led to an MOU for 15 districts of Uttar Pradesh in November 2022. Within a year of ALfA's launch, the program is being rolled out in stages across thousands of schools throughout the country.

The success is striking not only in third-party testing, but also in the recently-conducted NAT. Shamli was a low-performing district in 2022, but now has 36% of its schools NIPUN, substantially above the UP average of 24%. Meanwhile Hilauli, an aspirational block where ALfA was implemented in all 155 schools just since September 2023, has come first of Unnao's 17 blocks. In the four districts of UP where ALfA has been implemented – Lucknow, Unnao, Barabanki, and Shamli – 17% of schools were deemed NIPUN. Among ALfA schools in these districts, twice as many (35%) were NIPUN.

We offer our successful, free program for schools at the statewide level as part of the SCERT curriculum itself. Including the ALfA pedagogy as part of the curriculum will reduce printing costs by consolidating pages from existing books that are covered by ALfA, and enable NIPUN goals to be achieved this year itself.

Your decisive actions can forge a educational milestone by making UP NIPUN in 2025, becoming an example for the rest of India and the world.

Sunita Gandhi

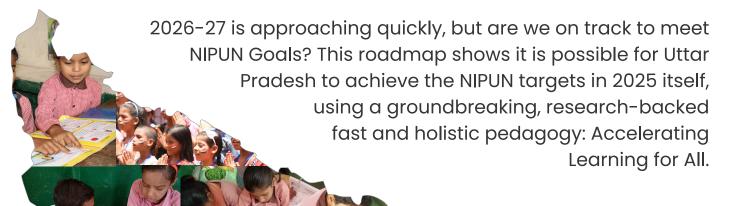
Former Economist, The World Bank, USA PhD (Physics), Cambridge University, UK Founder & CEO, DEVI Sansthan Dignity Education Vision International

NIPUN 2025

Uttar Pradesh can become NIPUN in a year, if we work together in mission mode, adopting proven and scalable pedagogies. ALfA is also ready to scale up across India and around the world.



A ROADMAP TO NIPUN



Aug-Feb Beyond NIPUN

Reading textbooks
Greater fluency
Deepening numeracy
understanding
Excelling in NAT & other tests

Apr-July Implementation

Distribute
Full mobilisation of
government apparatus

Jan-March Preparation

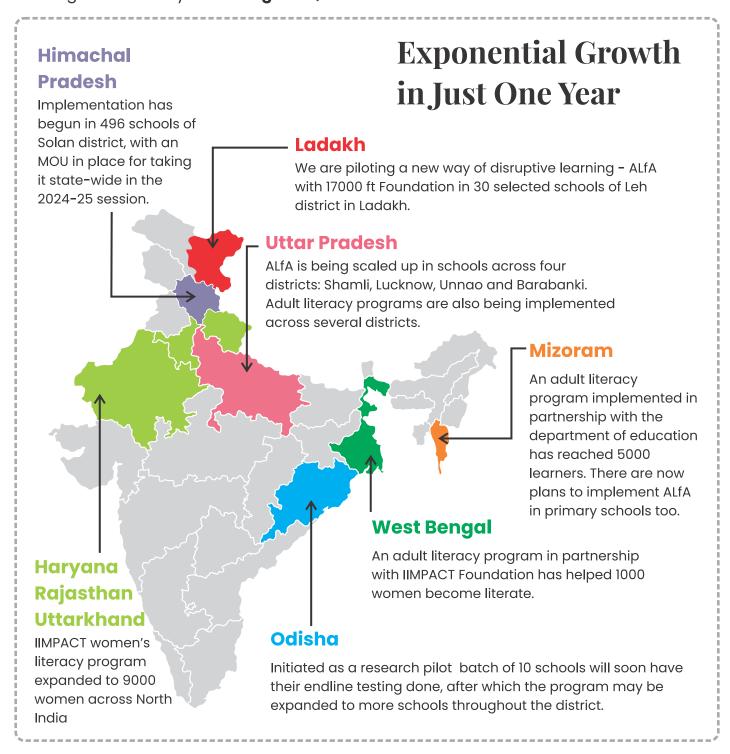
Discussion with key stakeholders, pringing ALfA supplements, planning Teacher training



FROM 20 SCHOOLS TO 17,000

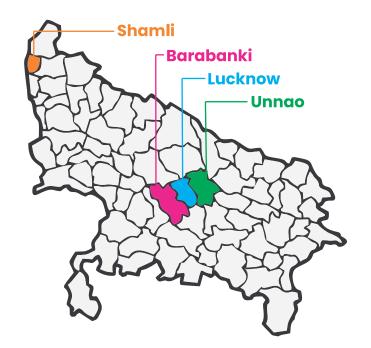
Since its inception in 2022, ALfA has exploded in schools and adult literacy programs around the country. ALfA has only just begun. Looking towards 2025, many other districts and states have expressed interest in starting or expanding ALfA programs.

DEVI Sansthan looks forward to working together with all stakeholders – parents, teachers, principals, educational officials – to ensure rapid progress toward the NIPUN goal of literacy for all. **Together, we can!**



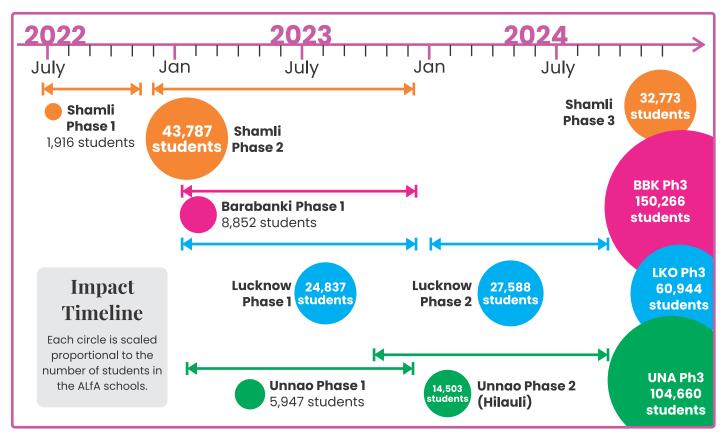
RESEARCH AT SCALE

ALfA implementation was conducted initially as randomised control trials, with schools randomly allocated to treatment and control groups. It is now being scaled up to districtwide implementation (for Grades 1-3).



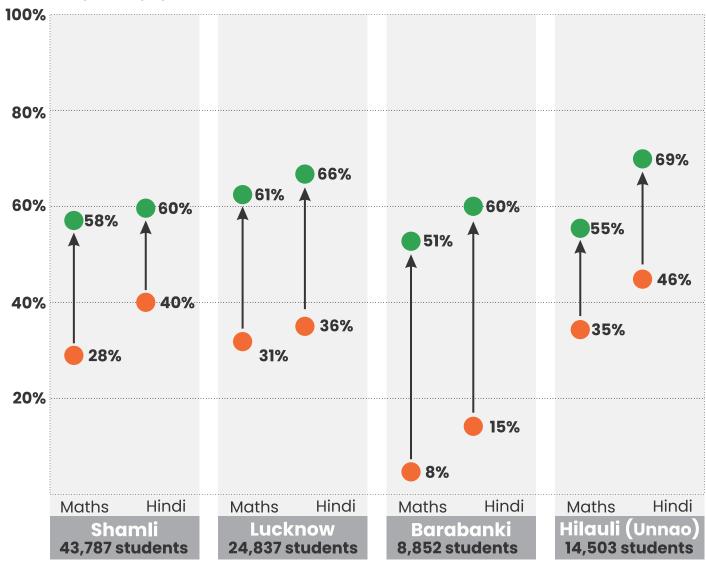
District	Sc	hools		
District	Treatment	Control	Total	
Shamli Ph 1	10	10	20	
Shamli Ph 2	200	70	270	
Shamli Ph 3	596	NA	270	
Barabanki	30	20	55	
Barabanki Ph 3	2,636	NA	2,636	
Lucknow Ph 1	110	60	170	
Lucknow Ph 2	582	NA	582	
Lucknow Ph 3	1,401 NA		1,401	
Unnao Ph 1	30	20	55	
Unnao Ph 2	155	55 NA		
Unnao Ph 3	2,709	NA	2,709	

7,342 348,694Total Schools Total Children (Gr 1-3) **As Of Phase 3**



RESULTS AT SCALE

Across the different districts, students showed dramatic improvement in learning levels, as measured by comprehensive & difficult third-party tests, which measure each competency specified in NIPUN Bharat and NAS.



Note The orange circles show baseline test results, green circles show endline tests.



IMPLEMENTATION OPTIONS

We offer the ALfA pedagogy as a key tool in the effort to make India NIPUN. There are several key choices on the scale, modality and training.

Scale

State-Wide

Adopt across the entire state to make the state NIPUN in record time.

District or Block Level

Choose one or more entire districts (for instance, aspirational districts) to showcase rapid results.

Modality

Incorporate into existing curriculum

Merge ALfA materials with the existing textbooks. Reduce some pages to avoid duplication, keeping overall printing cost low.

Physical ALfA books

ALfA booklets are slim (Hindi: 44 pages, Numeracy: 28 pages). After the ALfA books, students move on to rapidly complete regular textbooks.



Training

Training Cascade

In-person training can be rolled out by a sequence of master trainers and trainers. A one-day workshop is sufficient to start using ALfA in the classroom.



Massive Open Online Training

Online training can be very effective if well-structured and highly interactive. Teachers can be reached directly through online training at massive scale.



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Just 45 Days?

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and discover how it is
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Endorsements

The ALfA pedagogy, and its impacts on learning, have been recognised by many eminent leaders – both politicians and pedagogues. It has also been explored in books published by Bloomsbury and by Harvard Graduate School of Education.



THANK YOU FOR INSPIRING US



Rajnath Singh
Hon. Defense Minister, India
Former Minister of Education, UP

Dr. Sunita Gandhi's 30 hour literacy and numeracy model is highly innovative, and highly scalable, that can benefit school children, out of school children and illiterate adults.



Yogi AdityanathHon. Chief Minister,
Uttar Pradesh

I am delighted that DEVI Sansthan is implementing its project in slums of Lucknow to enable foundational literacy and numeracy through their innovative toolkit.



Chief Secretary, Uttar Pradesh



IAS Dr MKS Sundaram

Principal Secretary, Education, UP



Singh Minister of State

Sandeep

Minister of State, Basic Education, UP



IAS Kanchan Verma

Director General of School Education, UP



ALfA has been endorsed by many international experts. Click or Scan the **QR code** to watch.

Click or Scan the **QR code** to watch Shri Rajnath Singh discuss the ALfA program.



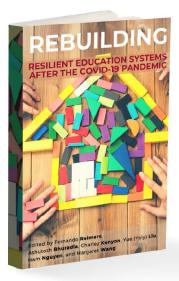
GLOBAL ENDORSEMENT

FROM HARVARD UNIVERSITY

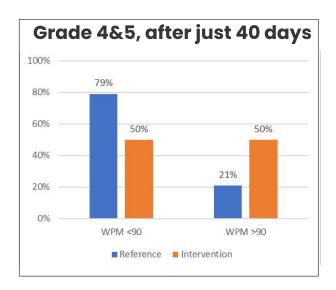
Chapter 8 of 'Rebuilding Resilient Education Systems After the Covid-19 Pandemic', published in March 2023, documents the ALfA program in Shamli, and recommends its widespread adoption in UP.



Click or scan QR to check out the book



By Prof. Fernando Reimers et al, Harvard Graduate School of Education



Students in the intervention groups had **much higher oral reading fluency** than those in the reference group. For Grades 4-5, 50% of the intervention group students were able to read the passage at >90 words per minute compared to 20% of reference group students.

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The effect size* of the project was **0.23 for Grade 3** students and **0.89 for Grade 5**... the results suggest there is significant value in pursuing the ALFA model in other schools if implemented in a coherent, structured, and coordinated manner.

*Effect size is a statistical measure of an intervention's impact. A business-asusual school year in developing countries typically raises literacy levels by 0.15 to 0.21 standard deviations. This means that the ALfA 45-day intervention raised learning levels by the equivalent of 2-4 years worth of school.

Reference: Evans, David K.; Yuan, Fei. 2019. Equivalent Years of Schooling: A Metric to Communicate Learning Gains in Concrete Terms. Policy Research Working Paper;No. 8752. World Bank, Washington, DC.



Accelerated Learning for All (ALfA), helps children quickly gain FLN competencies... students start with known words in the form of pictures, identify the sounds, and work backward to the letters.

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We recommend the UP government incorporate the promising ALfA pedagogy developed by DEVI for the first 6 weeks to quickly establish a strong FLN foundation."





TESTIMONIALS

POLICYMAKERS



Alok Ranjan

Former Chief Secretary, Government of Uttar Pradesh

"I am very impressed with the toolkit developed by Dr. Sunita Gandhi, which takes less time to make a person literate."



Dinesh Sharma

Deputy Chief Minister, Uttar Pradesh

"The 'Each One Teach At least One' campaign involving school children of 150 Lucknow schools, helped make an estimated 2 lakh people literate."



G B Patnaik

Former Chairman, India Literacy Board

"Global Dream Model can make it possible to scale up literacy across the state at zero to near zero additional costs per learner."



Anil Swarup

Former Education Secretary Government of India

"Dr Sunita Gandhi has developed groundbreaking tools that have potential to solve India's greatest education problem - FLN."

OFFICIALS

"The results are highly positive and exciting. Children's attendance has also improved."

Rahul Mishra, BSA

"This was a very easy technique. I think this technique should be used everywhere throughout India." Alla Rakha, principal

TEACHERS

"This is an **excellent method**, in which children collaborate to derive the first sound from the name of a picture."

Hemlata Sahu

"The training was highly effective... all the activities were great. I especially enjoyed the division activity."

Baby Saini

"We got to learn a lot new in today's training: how to build a solid foundation for children's learning. There was a great exchange of ideas between the trainers and participants."

Arif Hasan



Scan the QR code to see a video of **Arvind Kumar** Baliyan, a Grade 2 Teacher from Shamli, discuss the program

BOOKS

Accelerating Learning for All A Groundbreaking Pedagogy to Transform Education





"All students should be able to learn to read quickly so that they can maximize their academic potential and ALfA does that." Jon Corippo Founder of EduProtocols, USA "This book provide some insightful and unique ideas about creating a pedagogy of possibility. It will undoubtedly create the conditions for a better world."

Sigamoney Naicker

Professor, University of the Western Cape



Disruptive Literacy A Roadmap for Urgent Global Action

"A much-needed manifesto for achieving large scale transformation of the global literacy crisis." Ernesto Schiefelbein Former Minister of Education, Chile



Bloomsbury, August 2022



"A must read for policymakers and all those associated with the campaign against illiteracy."

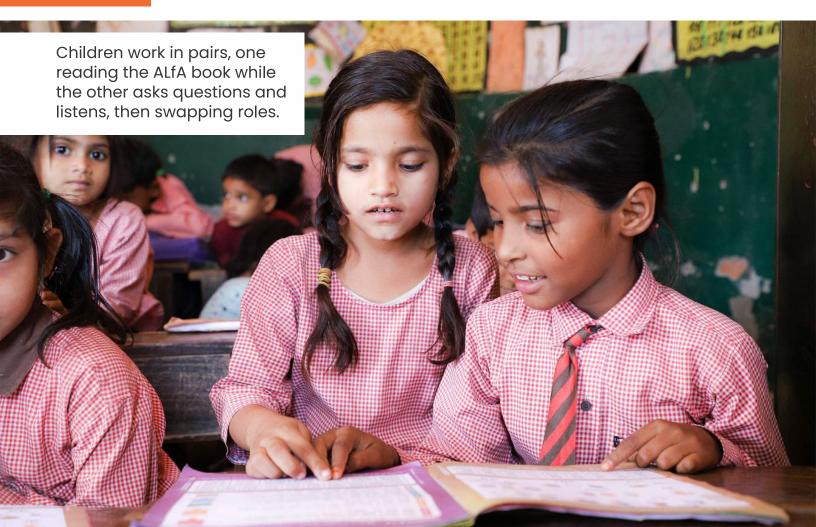
Anil Swarup

Former Secretary of Education, India



Just 45 Days?

Literacy normally takes three years – or more – to acquire. But with the ALfA pedagogy, it is possible in as little as three months. Read on to find out how this disruptive structured pedagogy works, and what makes it different from traditional books.



HOW IS ALFA SO FAST?

A COMPARE & CONTRAST

ALfA is a structured pedagogy, with modules custom-designed to facilitate paired and activity-based learning.

	ALfA	STANDARD TEXTBOOKS
Book length	Slim & light 72 pages total: 32 reading + 12 writing + 28 maths	Bulky & repetitive Often over 300 pages per grade per subject (Textbook + Workbook)
Learning methodology	Student-led paired work Experiential learning about 80% of the time.	Teacher-led whole class Experiential learning about 20% of the time.
Grouping strategy	Random Pairing No child feels that there are low expectations of them.	Ability Grouping Those in 'remedial' group lose self-esteem.
Timetabling	Significant Flexibility Students can progress through the books at their own pace.	Detailed Prescriptions Rigid, many are left behind the curriculum.
Type of questions	Higher-order thinking Students pose questions for each other, developing cognitive skills.	Lower-order questions Matching, true & false, fill in the blank style.
Numeracy methodology	Simple TLMs for All Ice-cream sticks & matchsticks are provided to enable all children to participate.	Insufficient TLMs Pictorial representation of activities in books, but without TLMs for everyone to participate.
Literacy methodology	Known to Unknown Sound is derived from a picture, which is associated with a letter Substantial reading practice for each matra. 9-10 letters introduced per page. Writing introduced after reading.	Unknown to Known 'A se Anaar'. One or at most two letters introduced per page Minimal reading practice for any given matra. Writing introduced simultaneously with reading.

HOW ALFA SAVES TIME

EVERY STEP OF THE WAY

ALfA saves both time and paper, by using a structured pedagogy which swiftly scaffolds from simple to complex topics. Children make a lot of questions for each other, rather than needing hundreds of pages of workbooks.

Grade 1

NIPUN Competency	ALfA Program	Traditional Program*
Counting to 20	3 days 1.5 pages Module 1, 2 & 4	36 days 46 pages Week 8-13
Read and write numbers up to 99	2 days 1 page Module 10 & 46	18 days 21 pages Week 14-16
Solve word problems involving single-digit addition and subtraction	2 days 1 page Modules 13 & 14	6 days 7 pages Week 18
Recognize and describe the properties of 3D shapes	1 day 1/2 page Module 8	6 days 7 pages Week 19
Use numbers and shapes in short poems and stories	2 days 1 page Module 38, 42	Not covered

*Based on an analysis of Uttar Pradesh Government workbooks

Grade 2

NIPUN Competency	ALfA Program	Traditional Program*
Read and write numbers up to 999.	3 days 1.5 pages Module 17-18, 46	42 days 49 pages Week 4-10
Solve addition and subtraction problems (including word problems) with numbers up to 99	2 days 1 page Module 15 & 16	12 days 14 pages Week 15-16
Understand multiplication as repeated addition, and construct the 2, 3 and 4 times tables	2 days 1 page Module 21, 44	6 days 7 pages Week 17
Recognise and describe 2D shapes such as rectangle, triangle, square, circle etc	1 day 1/2 page Module 7	6 days 7 pages Week 19
Use prepositions such as near/far, inside/outside, high/low, left/right, front/back	2 days 1 page Module 11, 31	18 days 21 pages Week 1-3

Grade 3

NIPUN Competency	ALfA Program	Traditional Program*
Read and write numbers up to 9999	2 days 1 page Module 18, 46	Only covered up to 999
Solve addition and subtraction problems (including word problems) with numbers up to 999	2 days 1 page Module 19 & 20 Includes 4 digit numbers	6 days 7 pages Week 21
Construct times tables form 2 to 10, and use division facts	5 days 2.5 pages Module 21-24, 44	12 days 14 pages Week 12-13
Notice, describe and construct simple patterns in numbers, events, and shapes	1 day 1/2 page Module 6	6 days 7 pages Week 20
Recognise and read dates off a calendar, be able to tell the time.	2 days 1 page Module 27-28	Not covered



HOLISTIC EDUCATION THROUGH ALfA

ALfA seamlessly integrates the skills and traits of a twenty-first century learner. These 8Cs cannot be taught from a textbook, but rather acquired while working with each other in the everyday context of a classroom. The paired setting creates a safe environment in which learners feel free to share and express.



Creativity expands by solving questions using hands-on materials

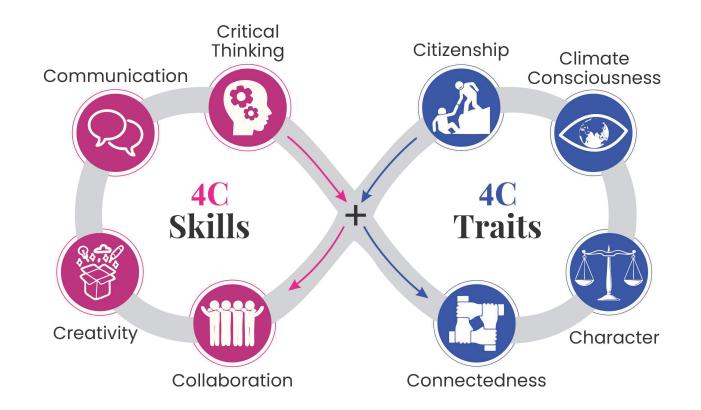
Citizenship & character grows by working with many different peers.

Critical thinking is built through making questions for each other.

Climate consciousness developed through role plays & short stories.

Communication & collaboration skills flourish by working in pairs.

Connectedness enhances social, emotional and mental well-being.



A LOW CARBON EDUCATION

Climate Footprint

ALfA booklets are thin and are shared between two children, drastically reducing the paper and carbon footprint.

Climate Consciousness

Children avoid plastic and learn to select and use sustainable materials like pebbles, shells and leaves for hands-on activities.

Climate Action

Climate action is integrated in activities. Learners enact roleplays and read stories that inspire climate action.



ALfA vs Traditional Classrooms

Traditional classroom	ALfA classroom
Transaction of learning is from teacher to student . Much rote memorisation .	Transaction of learning is from student to student. Learning is derived. No rote learning.
Children are grouped by skill level .	Random pairing ensures greater academic learning, a highly interactive environment, and development of 21st Century Skills.
Students work in whole class or groups, sit in rows facing the teacher.	Students work entirely in pairs ; they face each other. Pairs are changed everyday.
Knowledge is abstract , with sometimes hands-on activities.	Children learn primarily through hands-on activities ; use simple materials like matchsticks and ice cream sticks to learn entire mathematics.
Textbooks and workbooks are bulky . Designed for teachers to teach from.	Thin booklets , short modules with teacher prompts, are designed for children to learn by themselves.

HOW IS THE ALFA CURRICULUM

STRUCTURED DIFFERENTLY?

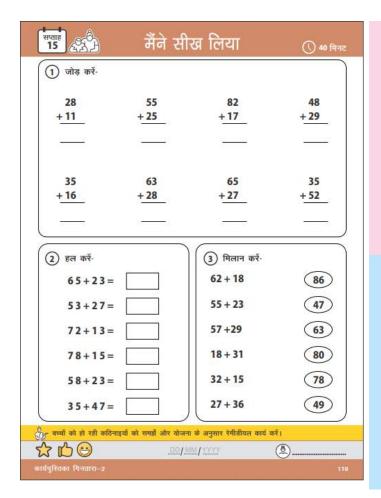


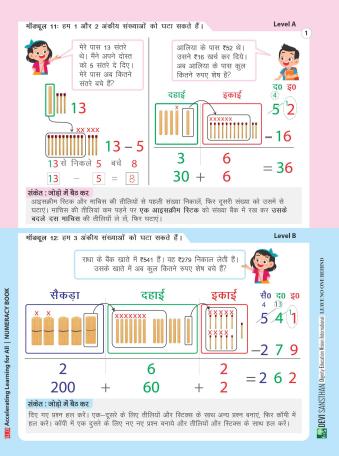


Feature	Traditional Literacy	ALfA Literacy
Introduction of letters	Multiple pictures per letter	Multiple pictures per letter10
		letters introduced per page
Approach to learning	Writing and reading simultaneously	Picture to sound to letter
Starting point for	Single letter per page	Words from the very first
reading		lesson
Reading practice	Limited	Practice with new words
		made from same letters
Introduction of writing	After reading	Only after reading
Engagement in	Activities require little thought	Highly creative and
activities		engaging
Transaction of learning	Teacher to students	Child to child

Additional points:

- Traditional Books focus on gradual introduction to literacy concepts.
- ALfA Books emphasize active participation and peer learning.





Feature	Traditional Math	ALfA Math
Activities	Limited	Dialogue format for peer learning
Hands-on materials	Insufficient TLMs for everyone	Pictorial depiction provided
Question style	Repetitive questions	Few examples, children generate additional questions
Creativity	Little scope	Simple prompts guide creativity

Additional points:

- Traditional Math may face challenges with access to hands-on materials for all students.
- ALfA Math fosters peer interaction and encourages students to generate their own questions, enhancing engagement and critical thinking.

Third-Party Evidence

ALfA is much more than just an educational theory, it has shown **remarkable results** in the real world. This section shares the results from ALfA implementation in **four districts of Uttar Pradesh** – Shamli, Lucknow, Barabanki and Unnao. Both Third Party testing and the government NIPUN Achievement Test showcased impressive learning improvements.



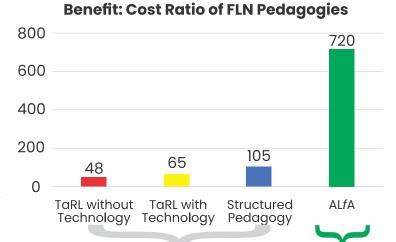
ALfA: Comparison with Other Pedagogies

"One of the challenges facing many teachers is the extreme diversity of learning levels. Teaching at the Right Level (TaRL) solves this problem by grouping students by ability, whereas ALfA transforms the mixed learning levels from a challenge to a strength through paired learning.

While ALfA is newer and still emerging compared to established programs such as TaRL and Structured Pedagogy, its ability to deliver swift learning gains positions it as a promising strategy for achieving universal literacy and numeracy."

- Aïcha Bah Diallo

Former Minister of Education, Guinea



Source: Copenhagen Consensus, 2023. Halftime to SDGs Best Investment Paper: Education. **Source:** Weighted average from implementations. \$4 per child, effect size of 0.48 (HGSE and others).

Table: Comparison of popular, evidence-based FLN pedagogies

•	• • •			
Feature	Structured Pedagogy	TaRL	ALfA	
Core Approach	Standardized lesson plans and scripted teaching.	Grouping students by ability level and targeting instruction accordingly.	A process-led structure that scaffolds learning through paired activities.	
Holistic & Social Development	Focused primarily on academic content delivery rather than holistic development.	Ability-based grouping can unintentionally lead to a fixed mindset, and may become socially divisive .	Develops 21st-century skills such as collaboration, citizenship, equity & inclusion through random paired learning.	
Speed & Efficacy	Effect Size: 0.13 (Generally 3-year implementations)	Effect Sizes: 0.08-0.7 (50 days, combination of studies 2005-2014)	Effect Sizes: 0.23-0.89 (India, Maldives: 45 days, 2022-23)	
Cost	\$8 per child Detailed scripting and material requirements.	\$20-\$27 per child Resources vary by implementation. More significant training required.	\$4 per child Leverages local resources and requires minimal training time.	

References

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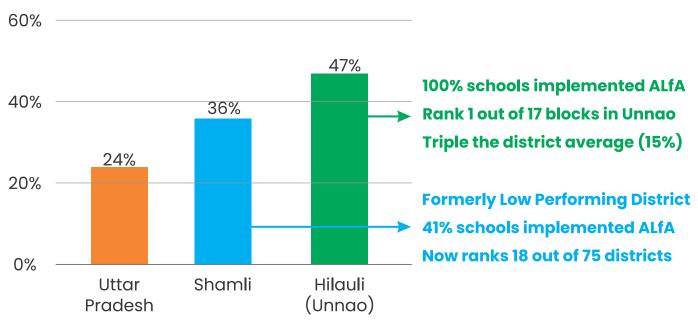
Click/Scan QR for more details & further references



NIPUN ASSESSMENT TEST

The NIPUN Assessment Test was conducted in schools across Uttar Pradesh in late 2023, and results were released in February 2024. District-wise analysis showed a strong correlation between the proportion of schools taking up ALfA in a particular district, and its scores on the NAT, as shown in the figure below.

Results in NAT After Just 45 Days of ALfA



Results in NAT: Comparison of ALfA schools with overall averages

		Schools Tested	# Schools NIPUN	% Schools NIPUN	
UP Overall S	chools Tested	68,352	16,169	24%	
4 districts	Schools Tested	3,682	638	17%	2
(Lucknow, Shamli, Unnao, Barabanki)	ALfA Schools Tested	344	120	35%	2X Impact
1 District	Schools Tested	1,322	193	15%	3x
(Hilauli Block versus Unnao averages)	ALfA Schools Tested	85	40	47%	Impact



Click/Scan QR to check out the UP NAT data yourself



Click/Scan QR to watch a video on ALfA in Hilauli and Shamli

HILAULI ASPIRATIONAL BLOCK TO NUMBER 1 UNNAO BSA LETTER

जिला बेसिक शिक्षा अधिकारी उन्नाव। सेवा में डॉ सुनीता गांधी संस्थापिका A0 22-2-24 4215 33645 देवी संस्थान, लखनऊ विषयः हिलौली ब्लॉक के प्राइमरी स्कूलों में ALFA पद्धति का प्रयोग हमें आपको यह सूचित करते हुए अत्यंत खुशी हो रही है कि ALFA पद्धति, जिसका

अनुसंघान आपने किया है, हिलौली ब्लॉक के 155 स्कूलों में वर्ष 2023-24 के शैक्षिक सत्र में सितम्बर माह से लागू किया गया है बहुत कम कार्य दिवसों के समय में बच्चों के शैक्षिक स्तर में काफी सुधार दिखा है।

विभागीय निर्देशानुसार बच्चों के शैक्षिक दक्षता जांचने के लिए एक मूल्यांकन किया था इस मूल्यांकन में हिलौली विकास खण्ड में न्यूनतम स्तर था, वर्ततान मृल्यांकन में शैक्षिक स्तर पर निपुण पाया गया और उन्नाव जिले में प्रथम स्थान पर आया है।

आपकी ALfA पद्धति, प्रयास और सहयोग को हिलौली ब्लॉक को निपुण बनाने में हम आपके काम की प्रशंसा और सराहना करते हैं ।

हम आशा करते हैं कि आप शिक्षा क्षेत्र में इसी प्रकार आप शिक्षा आपका सहयोग प्राप्त होता रहेगा । धन्यवाद ।



66 I am delighted to inform you that the ALfA pedagogy has been implemented in the 155 schools of Hilauli block since September 2023. There has been a substantial improvement in children's learning levels, in very little time. In the assessments conducted by the Department of Education, Hilauli, which was at the lowest level, has now come first in Unnao district. The ALfA pedagogy has helped Hilauli become NIPUN; for this I praise and recommend your work. I hope that you continue assisting in the educational field going forwards.

Sangeeta Singh, Unnao BSA

NEWSPAPER CLIPPING

निपुण भारत मिशन मे<mark>ं हिलौली प्रथम,</mark> पुरवा दूसरे और हसनगंज तीसरे स्थान पर

जागरण संवाददाता, उन्नावः सरकार साक्षरता में वद्धि के लिए लगातार प्रयास कर रही है। देश का हर बच्चा शिक्षित हो और अभिभावक शिक्षा कार्यक्रम से जुड़े रहे। इसके लिए भारत सरकार द्वारा निपुण भारत मिशन की शुरुआत की गई है। जिसका उद्देश्य तीसरी कक्षा तक के बच्चों में आधारभूत साक्षरता और संख्यात्मकता ज्ञान को बढावा देना है। निपुण भारत मिशन लक्ष्यों की प्राप्ति के लिए सभी ब्लाकों की कंपोजिट रैंकिंग सूची शासन द्वारा जारी की गई। जिसमे सभी पैरामीटर्स में विकासखंड हिलौली प्रथम, पुरवा द्वितीय और हसनगंज तीसरे स्थान पर रहा।

निपुण भारत रैंकिंग में जिले के अंदर चौथे स्थान पर नवाबगंज ब्लाक रहा। जबकि, असोहा, बिछिया, सिकंदरपुर कर्ण, मियागंज व सफीपुर की रैंक औसत रही। वहीं जिन ब्लाकों में रैंक फिसइडी रही। उनमें सबसे नीचे नगर क्षेत्र इसके बाद सुमेरपुर, फतेहपुर,

 नगर क्षेत्र, सुमेरपुर व फतेहपुर चौरासी रहा फिसड़डी

• अन्य १० ब्लाक निपण रैंकिंग में रहे औसत

सिकंदरपुर सरोसी. बीघापुर, गंजमुरादाबाद, औरास बांगरमऊ. ब्लाक रहे।

हसनगंज ब्लाक के शिक्षक खींद्र सिंह, सशांक सिंह, एआरपी शैलेंद्र सिंह, मोहद्दीनपर प्राथमिक विद्यालय की प्रधान शिक्षिका प्रीती वर्मा, भांभाऊ की ज्योति वर्मा, निमता सिंह, सूर्यकांत सिंह, अनुपमा जयसवाल, दीपक कुशवाहा आदि ने हर्ष व्यक्त कर बीईओ को बधाई दी। बीएसए संगीता सिंह ने बताया कि शासन द्वारा सूची जारी की गई हैं। जिसमें हिलौली, पुरवा व हसनगंज ने बेहतर रैंक पाई है। यह संबंधित ब्लाक की पूरी टीम द्वारा ईमानदारी से काम करने का परिणाम हैं।

ब्लाकों की रैंक प्रतिशत के हिसाव से 1-हिलौली 2 .पुरवा 32 3 .हसनगंज 20 4.नवाबगंज 16 5 .असोहा 11 6.बिछिया 11 7 .सिकन्दरपुर कर्ण 11 ८ .मियागंज 10 9.सफीपुर 10 10 .औरास 09 ११ .गंजमुरादाबाद 09

12 .बांगरमऊ 04 १३ .बीघापुर 04 14 .सिकन्दरपुर सरोसी १५ .फतेहपुर ८४ 01 १६ .सुमेरपुर 17 .नगर क्षेत्र जिले में कुल निपुण स्कूल 193

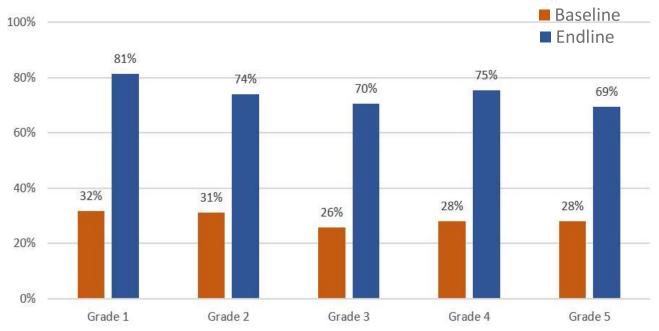
In a government test conducted in November 2023 (partway through the ALfA implementation), Hilauli topped the ranking among Unnao's 17 blocks, 85 of Hilauli's schools were tested. out of which 40 were deemed to be 'NIPUN schools'.* This translates to 47% of Hilauli's schools being NIPUN, over triple the rate for Unnao overall (15%) and double the state average (24%).

A 'NIPUN school' is defined as one in which 80% or more of sampled students passed the basic literacy assessment in each of Grade 1, 2 and 3.

BLOCK PILOT HILAULI

155 SCHOOLS 14,503 STUDENTS

Following the impressive results in other districts, the Block Education Officer of Hilauli (Unnao district) requested ALfA implementation in all the schools of his block. The ALfA program's success in doubling the test scores of an NAT-style assessment between October and December 2023 showed that it is possible to achieve dramatic results in record time. Students showed huge improvements across different grade levels, in both Hindi and Maths.



Testing was conducted in randomly selected 42 out of 155 Schools. Baseline: Oct 2023: Endline: Dec 2023

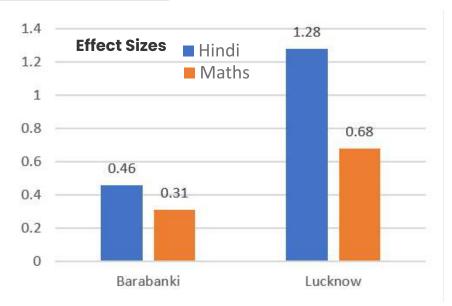


DISTRICT PILOTS LUCKNOW & BARABANKI

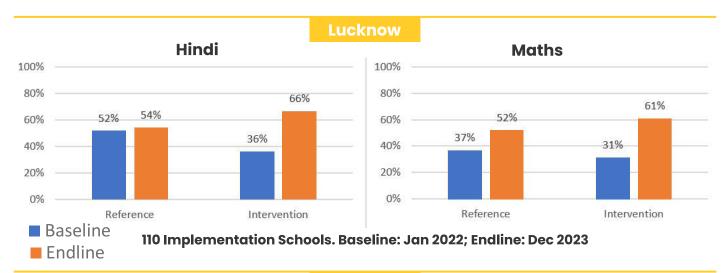
140 SCHOOLS 33,689 STUDENTS

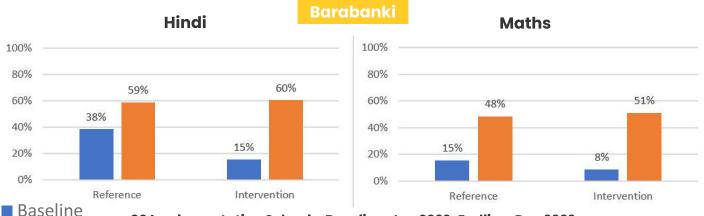
The results from Lucknow and Barabanki showcased a rate of improvement in the ALfA classes more than double that of the reference group schools over the course of 2023. Results were particularly impressive for Hindi. All results shown here are for Grade 3, as it was not possible to track the same cohort of Grade 5 students who graduated at the end of the academic year and moved into upper primary school.

Endline



*Effect size is a statistical measure of an intervention's impact. A typical year of schooling in a developing country lifts children's literacy levels by 0.15-0.21 units of this metric.





LEARNING OUTCOMES

The initial comparative analysis of 10 implementation and 10 reference schools in Shamli showed an effect size of 0.51 for Grade 3 and a whopping 0.70 for Grade 5.

Table: Results from Shamli Phase 1 (10 schools; July 2022 - March 2023)

	Intervention			Reference			Comparison		
	Baseline	Endline	Difference	Baseline	Endline	Difference	Dif in Dif	Learning rate improvement	Effect Size
Gr 3 Hindi	25	68	43	10	50	40	3	7%	0.11
Gr 3 Maths	11	70	59	9	43	34	24	71%	0.92
Gr 5 Hindi	33	54	21	29	37	8	13	154%	0.53
Gr 5 Maths	18	55	36	16	27	11	26	243%	0.88
Average	22	62	40	16	39	23	17	118%	0.61

In Phase 2, the larger scale implementation, the effect sizes were not as large as the implementation has been running for only a few months. Despite this, across both Grade 3 and Grade 5, in both Hindi and Maths, intervention group students showed substantially greater test score gains than intervention group schools. ALfA students on average had rates of learning 1.5 times greater than students in non-ALfA schools. The results are shown in Table 6 below and represented graphically.

Table: Results from Shamli Phase 2 (200 Schools; Nov 2022 - March 2023)

	Intervention			Reference			Comparison		
	Baseline	Endline	Difference	Baseline	Endline	Difference	Dif in Dif	Learning rate improvement	Effect Size
Gr 3 Hindi	40%	65%	25%	34%	51%	17%	8%	44%	0.26
Gr 3 Maths	29%	61%	31%	22%	44%	22%	9%	42%	0.29
Gr 5 Hindi	39%	55%	16%	40%	48%	8%	8%	87%	0.33
Gr 5 Maths	26%	54%	27%	24%	45%	20%	7%	34%	0.24
Average	34%	59%	25%	30%	47%	17%	8%	52%	0.28

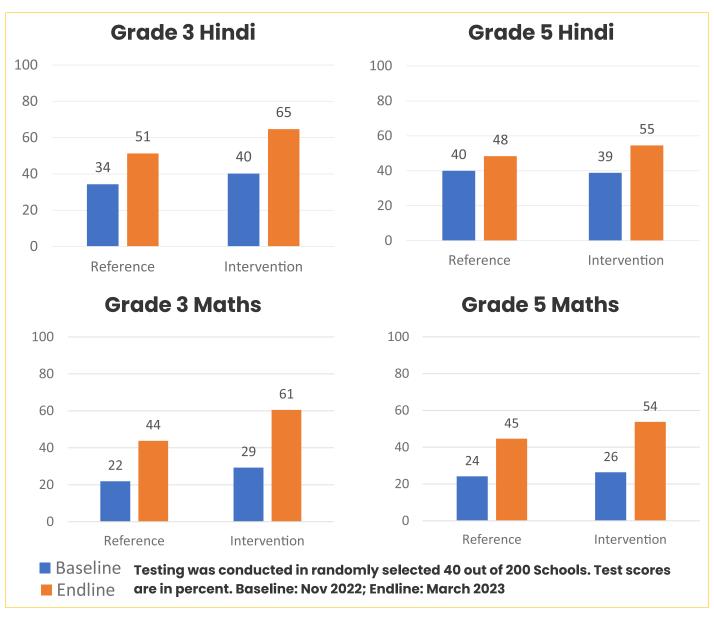
NOTE

Though schools were randomly selected, the treatment group students generally scored better than the control group in the pre-test. This is likely because there was a gap of several weeks between training teachers & giving the ALfA materials, and the testing. It seems that children in implementation group schools made some progress in even these few weeks.

DISTRICT PILOT SHAMLI

210 SCHOOLS 43,787 STUDENTS

ALfA students' rate of learning was over 1.5x greater compared to students in non-ALfA schools, with similar gains across different grade levels and subjects.





LEARNING OUTCOMES

SHAMLI, NUMERACY

Grade 1, Dakshata 3 Adding and subtracting numbers up to 99.

सोहन ने बाजार में 15 किलो आलू, प्र13. 7 किलो प्याज और 3 किलो तरोई खरीदी। उसने कुल कितने किलो सब्जी खरीदी?

- (A) पता नही
- (D) 27 किलो
- (B) 26 किलो (E) 25 किलो
- (C) 28 किलो
- (F) 15 किलो



Grade 2, Dakshata 1 Reading, writing and understanding numbers up to 999.

प्र19. 232 संख्या का मान शब्दों में लिखे।

- (A) पता नही (D) दो सौ पैंतीस
- (B) दो सौ बत्तीस (E) दो सौ सैंतीस
- (C) दो सौ सत्ताइस (F) दो सौ तीस



Grade 1, Dakshata 2 Understanding and representing sequences & patterns.

प्र12. खाली वर्गों में उचित संख्या भरें।



- (A) पता नही
- (D) 92, 93, 98
- B 93, 94, 96 E 91, 92, 93
- © 92, 94, 98 (F) 92, 93, 96



LEARNING OUTCOMES QUESTION-WISE

SHAMLI, LITERACY

Grade 2, Dakshata 4 Reading an unseen passage and answering comprehension questions.

प्र8. पक्षी क्या-क्या करते हैं? इसमें कौन सा उत्तर गलत है।

- (A) पता नही
- (B) ऊँची उड़ान भरते हैं
- © खूबसूरत घोंसले बनाते हैं
- D अण्डे देते हैं
- मनुष्यों से बातें करते हैं
- (F) चूज़ो की देखभाल करते हैं



Grade 1, Dakshata 8 Basic understanding of grammar and syntax.

प्र5. जो अलग है उसे चुनिए।

- (A) पता नहीं
- (B) जा रहा है।
- © नाच रहा है।
- D खा रहा है।
- E चढ़ रहा है।
- F लाल गुलाब है।



Grade 1, Dakshata 2 Ability to form gramatically correct sentences.

प्र3. तुम्हें कौन सा बैग चाहिए। नीला

_ लाल

- (A) पता नहीं
- B या
- (c) व
- D लेकिन
- (E) किन्तु
- (F) क्योंकि





Teacher Empowerment

ALfA combines its unique pedagogy with powerful teacher training tools. It offers a coherent package, with pedagogy, learning materials, teacher training and resources working hand-in-hand to lighten educators' load. ALfA assessments enable teachers and policymakers alike to precisely diagnose and swiftly address learning gaps in specific competencies.



A STRUCTURED PEDAGOGY

Accelerating Learning for All (ALfA) is a groundbreaking structured pedagogy, designed to enable children to gain foundational literacy and numeracy skills in as little as 45 days. What makes ALfA so effective? It is the combination of learning materials, pedagogy, curriculum and teacher training.

PAIRED LEARNING

The transaction of learning is not from teacher to student, but rather between two children.





PEDAGOGY

Children work from known to unknown: rather than 'a se anaar', they derive the first sound from a picture.

CURRICULUM

Books are simple, modular, and highly visual, enabling children to learn independently.





HOLISTIC EDUCATION

ALfA doesn't just develop children's academic abilities; it fosters 21st century skills including creativity, critical thinking and collaboration.

TEACHER TRAINING AT SCALE

Data Highlights MASSIVE OPEN ONLINE TRAINING (March 2023)

countries with representatives from all 6 continents participated

93%

the online format of the training to be effective

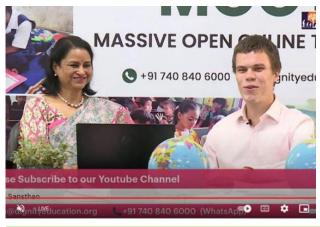
97%

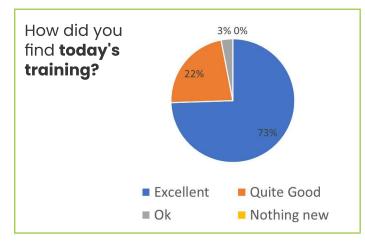
of participants found of participants passed the quiz & were shared free access to AlfA materials

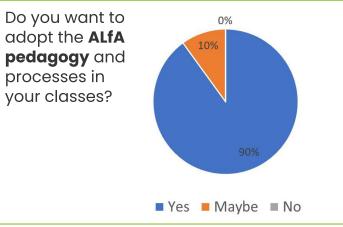
99%

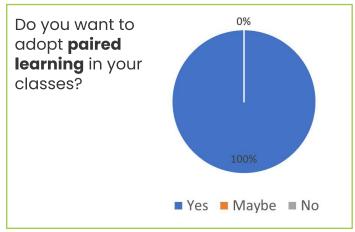
of teachers said they had new takeaway points from the training

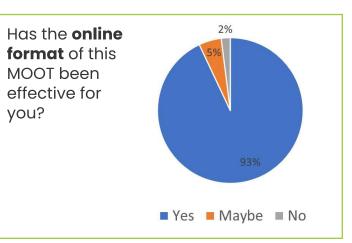
Several audience polls were used in the Hindi sessions of the MOOT to gauge participants' attitude. The results, which were overwhelmingly positive, are shown below.











VIDEO EVIDENCE





to watch a video of Shamli students performing above **Grade Level** after 45 days of ALfA implementation.





to hear the testimonies of **Unnao teachers** implementing the ALfA program.





Print on ALfA implementation in Shamli.





to see the difference ALfA is making in government schools of Lucknow.

How were these videos made?

WhatsApp groups were set up for different blocks/districts. Teachers were encouraged to post their photos, videos and any questions in the WhatsApp groups, much of the footage in this video was shared by classroom teachers.





to listen to teachers' reviews about the literacy program in Barabanki.

TECH-ENABLED RESEARCH

A multiple-choice question paper was designed based on the NIPUN Bharat Competencies (for Balvatika to Grade 3) and the National Achievement Survey (for Grade 5), in consultation with DIET. The paper was divided into three sections based on the Grade level of the NIPUN competency being tested by each question.

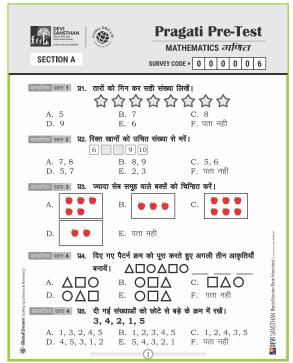


Balvatika and Grade 1 students did only Section A, which was age appropriate. Grade 2 & 3 students did Section B (age appropriate) but also Section A. Grade 4 & 5 students did all three sections, as shown in the diagram below. This unique design enables cross-grade comparisons of children's learning.

J	,		0	Section C	
		Section B			
Section A					
Balvatika	Grade 1	Grade 2	Grade 3	Grade 4	Grade 5

Assessment was invigilated by a third party (college students), after receiving a training from the DEVI team. The surveyors requested teachers requested to remain outside the classroom during the tests, to minimise the possibility of cheating.

Instant, Detailed Competency-Wise Feedback with Pragati App





STEP 1

Children sit test

STEP 2

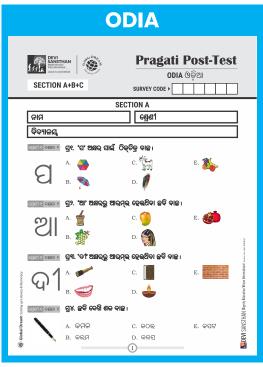
Answers filled on OMR sheet by surveyors

STEP 3

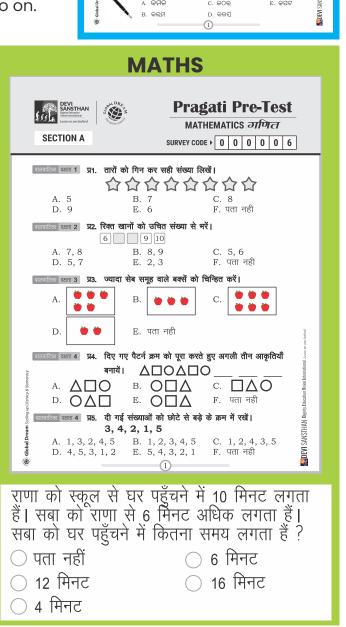
OMR sheet scanned & uploaded using DEVI's Pragati App

ASSESSMENT DESIGN

A multiple-choice question paper was designed based on the NIPUN Bharat Competencies and the National Achievement Survey, in consultation with DIET. This paper, consisting of approximately 40 questions, was split into 4 parts to reduce the scope for cheating, reduce the time requirement and still ensure representative coverage of key competencies. These were labelled 'Paper A', 'Paper B', etc. A quarter of children in each class were given Paper A, another quarter Paper B, and so on.







UNLEASHING ED-TECH

SBI Foundation has partnered with DEVI Sansthan with a view to help 10,000 illiterate adults (15-60 years old) and out-of-school children (6-14 years) become foundationally literate in Hindi using a Web-Based Literacy Project initiative.

In a 2023 agreement with the **Department of Secondary Schools** in Uttar Pradesh, up to 5 million student volunteers are set to use the Literacy Now App to teach illiterate relatives and neighbours.







COMPETENCY-WISE ANALYSIS

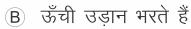
The endline test given is scientifically similar to the baseline (though not identical), allowing a genuine measurement of progress. The Pragati App generates a detailed personalized report card at multiple levels (child, class, school, district) which shows with a colour code which topics have been mastered and which need more work. Pragati report cards enable children to focus on their progress over time rather than comparing against others.



Grade 2, Dakshata 4 Answering comprehension questions from unseen passage.

प्र8. पक्षी क्या-क्या करते हैं? इसमें कौन सा उत्तर गलत है।

(A) पता नहीं



© खूबसूरत घोंसले बनाते हैं

- D अण्डे देते हैं
- (E) मनुष्यों से बातें करते हैं
- (F) चूज़ों की देखभाल करते हैं



Grade 1, Dakshata 2 Understanding and representing sequences & patterns.

प्र12. खाली वर्गों में उचित संख्या भरें।

95

(A) पता नही

D 92, 93, 98

97

B 93, 94, 96 E 91, 92, 93

© 92, 94, 98 F 92, 93, 96



Graphs show the baseline and level of progress on specific competencies in Shamli Phase 2 Implementation (200 schools, 45 days)

Our Credentials

The ALfA program was launched only recently, in 2022. But DEVI Sansthan has a long history of educational innovations, leading to recognition and support from many leaders and international experts.



MILESTONES ALFA'S JOURNEY SO FAR

March

MOU FOR 2 DISTRICTS

Anita Karwal (Secretary, Ministry for Education) requests ALfA implementation in two low-performing districts: Shamli (UP)and Sambalpur (Odisha).

June

FIRST TEACHER TRAININGS

DEVI conducts training for teachers from 10 schools randomly selected from Shamli's five blocks, followed by baseline testing in the schools.

October Shamli Scale-Up

MOU signed to scale up Shamli implementation to Grade 3 and Grade 5 in 200 schools. Teacher training & testing follows.

November

15 districts

MOU signed to scale up ALfA implementation to 15 districts across Uttar Pradesh.

January 170 more schools

Training 800 teachers from Lucknow, Unnao and Barabanki, followed by baseline testing. ALfA program commences in a further 170 schools.

March

Harvard Research

Book 'Rebuilding Resilient Education Systems After the Covid-19 Pandemic' published by Harvard Graduate School of Education. Chapter 8 discusses ALfA in Shamli.

October

Full Block

The BEO of Hilauli, district Unnao requests ALfA implementation across the 165 schools of his block. Implementation begins after training and baseline surveys.

JanuaryNew Book

Endline testing is conducted across a sample of schools in Hilauli, Lucknow and Barabanki, showcasing tremendous results.

GLOBAL ADVISORY COMMITTEE

We thank our advisory committee members for their guidance and motivation.



Aïcha Bah DialloFounding Member of FAWE, Guinea



Alesha Anderson Senior Program Officer at Pro-Literacy Worldwide, USA



Alexandre Romanovsky
Advisor to Companies
Dedicated to the United
Nations, USA



Bill Graham
Vice Chair, NGO Committee
for Education, Learning &
Literacy at the United
Nations in New York, USA



David J. Rosen

Director, Adult Literacy

Resource Institute, University
of Massachusetts, USA



David BovillPartnerships Manager,
DEIP, UK



Ernesto Schiefelbein Chilean Pedagogue, Professor, Economist & Politician, Chile



Fred MednickFounder, Teacher
Without Borders, USA



Chetnaa Mehrotra Founder, Applied Theatre Urganization (Rangbhumi), India



Chris Macrae

Head of Talent, Diversity,
Equity and Inclusion at
GlaxoSmithKline, USA



Cindy Charles
Kupanda Sisters Inc.
Founder & CEO,
Guyana



Inger-Mette Stenseth Founder, World Climate School, Norway



Gail Davvis-Carter
UN ECOSOC Representative,
UN Partner and Social
Entrepreneur, USA



Girish MenonCEO, STIR Education,
UK



Joanne Telser-FrereDirector, Program
Development, USA



Jon M Corippo

Author, Eduprotocols,

USA



Kyle Zimmer Author, Eduprotocols, USA



Mary McCool Berry Founder, Read Keys, USA



Michael Matos **Education Technology** Director, ScaleLIT, USA



Navneet Anand Director, GreyMatters Communications & Consulting, India



Nicolas Gravel Professor of Economics, Aix-Marseille University, France



Nixon Joseph CEO, Children's LoveCastles Trust, India



Peter Campling Global Programmes Director, USA



Peter Kwasi Kodjie Secretary-General All Africa Student's Union, Ghana



Rana Dajani President, We Love Reading, Jordan



Ravi Sreedharan Founder & President, Indian School of Development Management, India



Rebecca Doreen Founding Director, Vadiwa Trust Organization, Zimbabwe



Richard Allen Director of Partnerships, VOYCE, USA



Robert Thorn Director, Developing Real Learners & Academy of Learner Development, Turkey



Samuel Sasu Adonteng Programmes Officer for Tertiary Education, AASU, Ghana



Sigamoney Naicker Professor, University of the Western Cape, South Africa



Sigbjorn Dugal Founder, Pickatale Norway



Stephen Peters President, The Peters Group, USA



Sylvia Guimarães Co-founder & President, Vaga Lume, Brazil

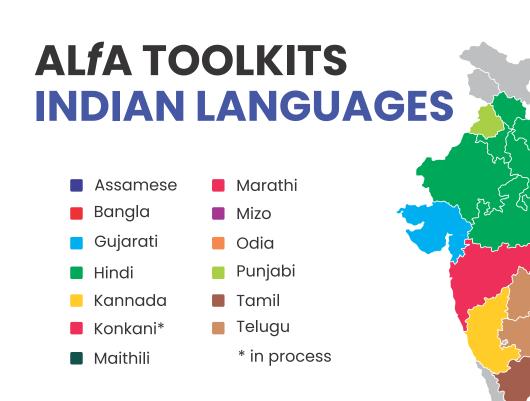


Vicky Colbert Founder & Director, Fundación Escuela Nueva, Colombia

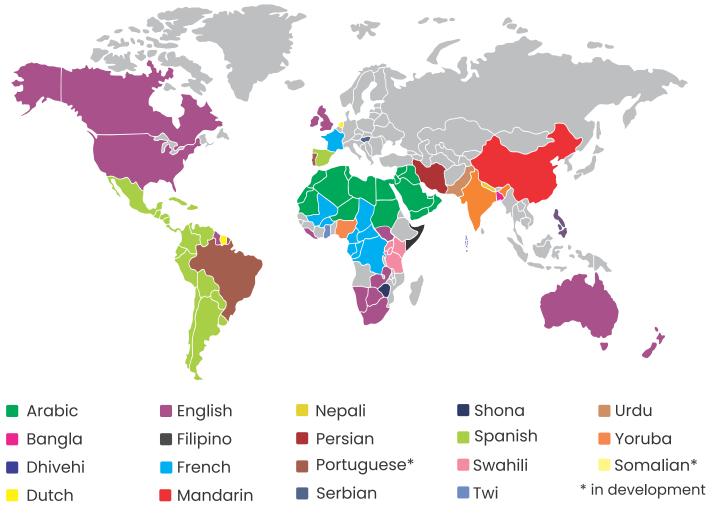
International Impact

ALfA is changing lives far beyond India, in contexts as diverse as the remote Peruvian Amazon and the suburbs of Chicago, USA. Available in 30+ languages, this low-cost, high-efficacy program is ready to scale up further in the effort to bring literacy for all.





ALFA TOOLKITS INTERNATIONAL LANGUAGES



GLOBAL **PARTNERSHIPS**



Quizizz, International Massive Open Online Trainings partnership



Teachers Without Borders Toolkit Replication partnership



World Climate School, **Norway**





Literacy Chicago, USA Adult Literacy program



Kupanda Sisters, Guyana Single school pilot



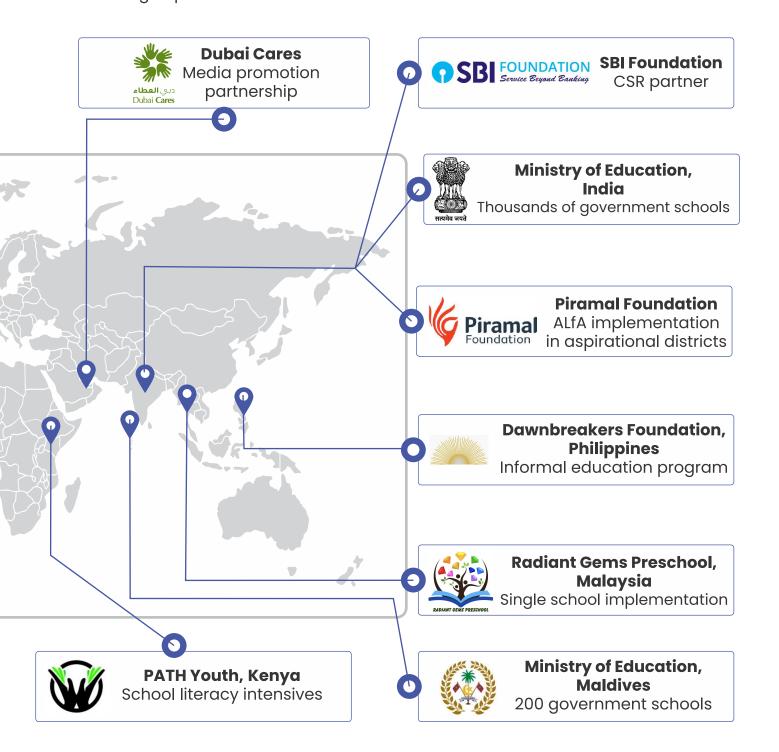
Arca Beta, Peru Pilot in a school in Amazon



All Africa Students Union Knowledge & training partnership



Forum for African **Women Educationists** Knowledge & training partnership DEVI Sansthan is collaborating with numerous schools, NGOs and governments around the world in the effort to bring higher quality education for all, with a special focus on disadvantaged groups. From Peru to Chicago, from Maldives to Kenya, ALfA is showcasing impressive results.



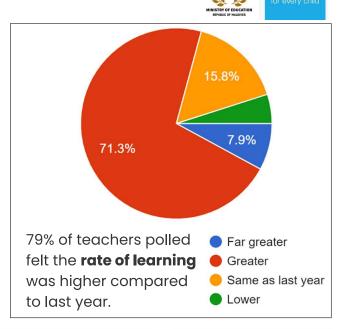
MALDIVES NATIONAL CASE STUDY

SUPPORTED BY UNICEF

The Ministry of Education engaged DEVI Sansthan to undertake an ALfA pilot across the whole country's **200+ schools**. In the first phase of the implementation, 13 schools are implementing ALfA while 5 are serving as a reference.

From September to December 2023, test scores in ALfA schools improved 7 percentage points in English and 11 percentage points in Maths – nearly **double the rate** of improvement compared to reference group schools.











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Teachers' Testimonies

I believe in fostering independent learning and problem-solving, promoting peer collaboration and incorporating reflection opportunities. These strategies empower children to take ownership

of their learning journey.

- Aysharth Sumaa

In my opinion, ALfA is a great opportunity for students to learn together in a collaborative, friendly environment. Students work together to complete the tasks and modules, as a result, they are very well connected with each other.

- Hawwa Lamsha

In my class there was one boy with ADHD. He knew how to read but had difficulty sitting still and doing his work. However, the hands-on activities we carried out in ALfA with paired work helped him improve. He loved doing those activities with his friends.

- Mariyam Zuha

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PERU ALFA IN THE AMAZON



In collaboration with Arca Beta NGO, we are piloting ALfA in a school in the remote Amazon. Results are impressive, and discussions are now underway with government for scaling up.



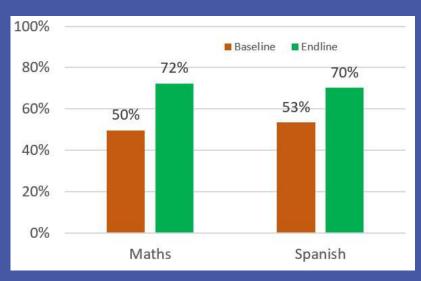


Click or Scan the

QR code to watch
classroom footage from

Peru





When the students came first, they wrote scribbles; they didn't know how to read. The students began to pronounce the images and words from the communication book. They worked in pairs. They began to form simple words, then more complex words and small sentences. Now, 80% of the students are reading. It is engaging and exciting for the students. Thank you so much.

Sheila, Grade 1A Teacher, Sachachorro school, Iquitos, Peru

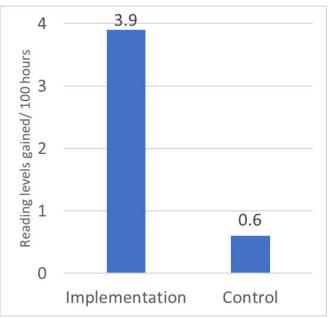
Test scores in Sachachorro school, before and after 45 day ALfA implementation

USA NO AGE LIMIT FOR EDUCATION



We are working together with Literacy Chicago, who are using the ALFA toolkit to teach adults how to read, write and do basic arithmetic.





Reading Level improvement in ALfA learners was much greater than non-ALfA learners



Click or Scan the **QR code** to watch a video of the first

ALfA learner in Literacy Chicago



click or Scan the QR code
to see how Literacy
Chicago is
implementing ALfA

This program is fun to teach, easy for students to follow, and creates community and quick, efficient learning.
The organisation of the lessons and plans is clear and supportive. I recommend it.

Alexandra Murman, Volunteer, Literacy Chicago 66

A positive aspect of the ALfA reading program is that students can work at their own pace. Some students may go through the first five lessons quickly; others may need to work on them slowly, repeating some over and over. Everyone makes progress, and the beauty of the faces on those who achieve even a little success is inspiring.

Marcia Banzuly, Volunteer, Literacy Chicago

Learners' Perspectives

"It helps me spell. I can focus better and am learning to recognise the sounds." **– Osman** "Now I can pace myself. You learn the sounds and break down the words to sound them out, it is easier to read." **– Linnea**

"I am making progress learning the sounds of the letters. It is helping me to know the meanings of the words I am reading." – **Dahla**

KENYA FLN INTENSIVE

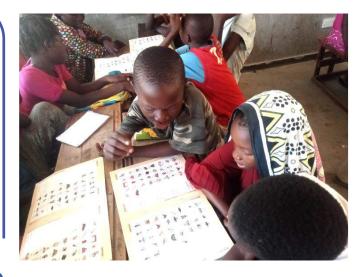


We are collaborating with Path Youth NGO, who used ALfA materials to run a literacy & numeracy bootcamp for children from the slums of Mombassa.



During the literacy and numeracy initiative, we observed that students exposed to this pedagogy at devi sansthan consistently demonstrate increased enthusiasm for learning, improved academic performance, and enhanced problem-solving skills. The positive outcomes reflect not only in academic achievements but also in the development of essential life skills that prepare students for future challenges.

Salim Ali Mazang'ang'a Director, Path Youth Organization



Outcomes

- Improved Skills Improved reading and math skills for 102 children who participated in the bootcamp, as measured by standardized assessments.
- 2. **Increased confidence** and motivation for learning among children who participated in the bootcamp.
- 3. **Enhanced teacher capacity** and quality of instruction in literacy and numeracy.
- 4. **Strengthened community involvement** and support for children's literacy and numeracy development, as the volunteer teachers were community members.



Click or Scan the **QR code** to read a letter from PathYouth director endorsing the ALfA pedagogy

Learners' Testimonies

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I am very grateful to be part of this literacy and numeracy bootcamp. I have learned a lot, and now I have more confidence in reading and counting.
Thank you for providing this opportunity to improve our education.

This bootcamp has completely changed my life. I had significant difficulties with reading and counting, but now I can say I have gained enough skills to overcome those challenges. I thank all the teachers for their dedication.

The literacy and numeracy bootcamp has made a significant difference in my life. I was very worried about my learning abilities, but now I can proudly celebrate my achievements. Thank you for providing this essential service.

MALAYSIA TRAINING REIMAGINED



Teachers, principals & government officials gathered together from eight different countries to join an interactive workshop on the ALfA pedagogy, sowing the seeds for ALfA to bloom in South-East Asia. In Malaysia, we began an ALfA pilot in collaboration with Radiant Gems Preschool.





Click or Scan the **QR code** to watch Dr. Gandhi conduct a training in Malaysia.



PHILIPPINES A NEW DAWN



Having partnered with Dawnbreakers Foundation to replicate the material in Filipino, they are now using it to teach in a remote area of Mindoro.





Read our report on International ALfA partners

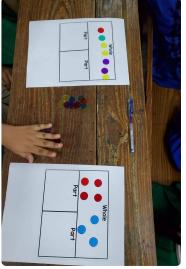


TRINIDAD & TOBAGO SINGLE SCHOOL PILOT





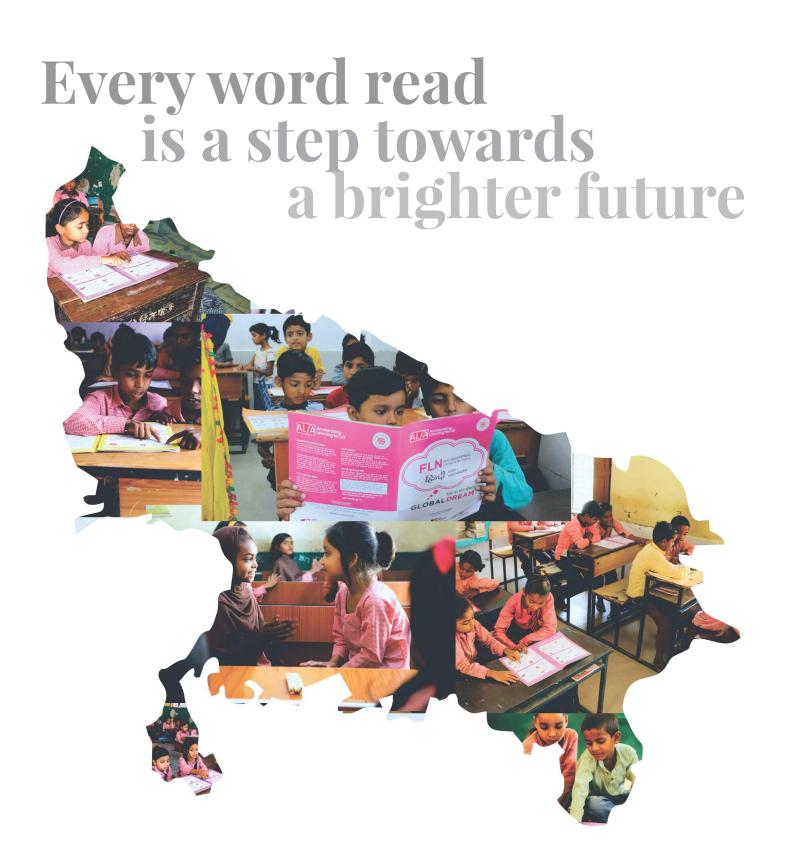






Click or Scan the **QR code** to watch a video of classroom implementation in Trinidad & Tobago





Together, we can make Uttar Pradesh Literate in 2025 and an example for India and the rest of the world.





FAST-TRACKING FOUNDATIONAL LITERACY & NUMERACY

DEVI Sansthan (Dignity Education Vision International) is an NGO with a big vision: to help India and the world achieve universal Foundational Literacy and Numeracy (FLN). DEVI Sansthan is pioneering transformative pedagogies, empowering teachers, and leveraging policy change to enable rapid gains towards literacy for all.